

# **Overcoming the Seafarer Crisis: Enabling Crew Changes and Repatriation**

The Covid-19 pandemic has created an unprecedented crew change crisis which has led to hundreds of thousands of seafarers being impacted and in many instances left stranded on ships<sup>1</sup>, beyond the expiry of their contracts. Despite significant efforts by international organizations, governments, industry associations, labor unions, NGOs and individual companies including the adoption on 1 December 2020 by the UN General Assembly of a resolution on International cooperation to address challenges faced by seafarers as a result of the COVID-19 pandemic to support global supply chains<sup>2</sup>, the issue is still far from resolved.

This is not an acceptable way to treat seafarers, who are the frontline workers of the maritime industry carrying 90% of global trade. Fatigue after extended periods at sea has significant consequences on the physical and mental wellbeing of seafarers. It also increases the risk of maritime incidents and environmental disasters, and poses a wider threat to the integrity of global supply chains, which depend on safe and reliable maritime transport.

This is why a taskforce of stakeholders from across the maritime value chain has identified the following key issues preventing crew changes, that require urgent action:

- While high-quality health protocols have been adopted internationally, they have not been consistently implemented in practice. This has led authorities to perceive seafarers as a Covid-19 risk, which has limited the possibilities of crew changes.
- Implementing high-quality crew change protocols will reduce the economic risk of disrupted supply chains but will lead to increased short-term costs.
- The disruption of international air travel has reduced the number of flights, causing connectivity issues between major crew change hubs and major seafaring nations, which has complicated crew changeovers.

# Taking action to deliver on our shared responsibility

We, the signatories to The Neptune Declaration on Seafarer Wellbeing and Crew Change, recognize that we have a shared responsibility to ensure that the current crew change crisis is resolved as soon as possible and to use the learnings from the crisis as an opportunity to build a more resilient maritime supply chain.

We believe that the most effective way of addressing the crew change challenge and building a more resilient maritime logistics chain, is by working together across the value chain with industry stakeholders, organizations and with governments to implement solutions that work in practice.

Therefore, we commit to take action to resolve the crew change crisis, based on our position and role in the valuechain, thereby ensuring the rights and wellbeing of the seafarers supporting global supply chains. We call on our peers and other stakeholders, in particular relevant government bodies, to join us in our efforts.

<sup>1 &</sup>lt;u>http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS\_755390/lang--en/index.htm</u>

<sup>2 &</sup>lt;u>https://www.undocs.org/en/A/75/L.37</u>

To make tangible improvements, the following actions should be implemented:

### • Recognize seafarers as key workers and give them priority access to Covid-19 vaccines

Seafarers should be recognized as key workers by all governments in line with the UN General Assembly resolution adopted on 1 December 2020 and the transition of seafarers across borders should be facilitated based on internationally agreed, high-quality health protocols.

Governments and other stakeholders should work together with the maritime industry to ensure that seafarers, irrespective of their nationality, get priority access to Covid-19 vaccines alongside other key workers and health care professionals in recognition of their critical role in global supply chains and trade. This should include developing protocols that ensure vaccinations are correctly certified and effectively administered to seafarers as well as establishing a standardized format for health passes that contain tamper proof information about vaccination and testing status to facilitate crew changes.

#### • Establish and implement gold standard health protocols based on existing best practice

The maritime industry and governments should implement *The Recommended Framework of Protocols for ensuring safe ship crew changes and travel during the Coronavirus (COVID-19) pandemic*<sup>3</sup> which has been recognized by the International Maritime Organization.

To minimize the risk of Covid-19, to build trust that crew changes can be carried out in a safe manner, and to ensure that the measures taken can be universally accepted, the implementation of the Framework of Protocols should be based on the highest practicable standards. The STAR Crew Change Protocols<sup>4</sup>, which are based on existing best practice, are thus recommended for industry-wide adoption.

#### • Increase collaboration between ship operators and charterers to facilitate crew changes

Facilitating crew changes based on high-quality health protocols is a shared responsibility which will create benefits for all by minimizing the risk of Covid-19 spread on vessels, minimizing the risk of disruptions to global supply chains, while contributing to maritime safety and the wellbeing of seafarers.

Ship owners and charterers should share relevant information transparently and collaborate to ensure that necessary crew changes can be carried out with the least impact possible in terms of cost and delays. The owner should provide the charterer with as much notice as possible on intended crew changes, while the charterer should make all reasonable efforts to accommodate crew changes including when the vessel has to make a reasonable deviation.

No charter contracts should contain clauses preventing necessary crew changes from being carried out, as the aggregate effect of such clauses could be a serious obstacle to the safe operation of maritime trade and the protection of the wellbeing and rights of seafarers.

By implementing high-quality health protocols, ship owners can reduce the risk of trade disruption due to Covid-19, which also creates benefits to charterers. These benefits should be reflected in chartering decisions to create incentives for shipowners to implement high-quality health protocols and be transparent about actions taken as well as costs incurred.

### • Ensure air connectivity between key maritime hubs for seafarers

The aviation industry should work together with the maritime industry to ensure that airlift capacity is established between major crew changing hubs and seafaring nations.

Additionally, the aviation and maritime industries as well as governments – involving all relevant ministries and agencies – should work together to establish a universally accepted and harmonized framework of standards for the validation of trusted health data for seafarers to facilitate border crossing and ensure the long-term resilience of air connectivity.

<sup>3 &</sup>lt;u>https://www.cdn.imo.org/localresources/en/MediaCentre/HotTopics/Documents/COVID%20CL%20</u> 4204%20adds/Circular%20Letter%20No.4204-Add.14%20-%20Coronavirus%20%28Covid-19%29%20-%20 Recommended%20Framework%200f%20Protocols.pdf

<sup>4 &</sup>lt;u>http://www.globalmaritimeforum.org/content/2020/12/The-Neptune-Declaration-STAR-protocols.pdf</u>

#### **3Seas Shipping**

#### A

A. M. Nomikos Transworld Maritime Agencies A. P. Møller-Mærsk **ABC Maritime** ADNOC Logistics & Services Advent International Airports Council International (ACI) World Alandia Asahi Shipping Alfa Laval Alfa Ship & Crew Management **ALP Maritime Services** Altera Infrastructure Anchor SM (Singapore) Anglo-American Anglo-Eastern Univan Group Anosis Maritime Anglo International Shipping Operations Anthony Veder Group Apex Ship Management Apostleship of the Sea of the United States of America ARCADIA SHIPMANAGEMENT Ardmore Shipping ARGELAN SHIPS SERVICE Asiatic/Atlantic Lloyd Group Assarmatori Atlantska Plovidba Auerbach Schifffahrt AV Global Marine Avance Gas Holding

#### B

Bahri Ship Management BAO-NYK Shipping BBC Chartering Belships Management (Singapore)

# BEMAC Corporation Ben Line Agencies Berge Bulk Bibby Marine BIMCO BMT Borealis Maritime BP Brentwood Communications Briese Crew Management Briese Schiffahrts Bureau Veritas Burmester & Vogel Burnley Marin Services BW Group

## C

Camellia Line **Cape Shipping** Caravel Group Cargill Ocean Transportation Carisbrooke Shipping **Celsius Shipping** Citi **Cluster Maritime Français** CMA CGM Group **Columbia Cruise Services** Columbia Shipmanagement Concordia Maritime **Confidence Shipping Company Contships Management** Cosmos Agency CPO Containerschiffreederei COSCO SHIPPING Lines **Crowley Maritime Corporation Charles Taylor Investment** Management Company **Chevron Shipping Company** China Merchants Energy Shipping (Singapore) Chugoku Marine Paints

## D

d'Amico Soc. di Navigazione D. Oltmann Reederei Daihatsu Diesel Daikin MR Engineering Daiwa Kisen **Danaos Shipping Danica Crewing Specialists Dee4 Capital Partners** Demurrage Desk DFDS **DHT Holdings Diamond S Shipping** Döhle Seafront Crewing (Manila) **Donnelly Tanker Management Dorian LPG Management** Doun Kisen Drew Marine USA **Dufferin Maritime** 

## Ε

**Eagle Bulk Shipping** Eagle Industry Eastern Pacific Shipping EDT Offshore Group Element Shipmanagement **Emarat Maritime Emirates Ship Investment Company ENESEL** Group **Enterprises Shipping and Trading EP Resources** Epic Gas **EPSCO** Group Ernst Jacob **FSGPlus** Euronav Evergas **Evergreen Marine Corp Executive Ship Management EXMAR** 

#### F

F. Laeisz Fednav **Fidelity International** Filipino Association for Mariners' Employment (FAME) Filipino Shipowners' Association (FSA) Filistos ASCOT First Ship Lease Trust **Flagship Ship Agencies** Fleet Management FLEX LNG Foreign Owners Representatives and Ship Managers Association **Foremost Group Foresight Group** Frontline Fugro France LNG Shipping Fukujin Kisen **FUKUSHIMA** FURUNO ELECTRIC

### G

G2 Ocean GAC GasLog Gazocean Gearbulk Norway Genco Shipping & Trading GERMAN MARINE AGENCIES **Global Marine Group Global Maritime Forum Global Seaways** Golar LNG Gram Car Carriers Golden Ocean Gorrissen Federspiel Grieg Star Grieg Maritime Group

Grimaldi Group Grindrod Shipping Gulf Energy Maritime (GEM) Gungen Denizcilik ve Ticaret Gunvor

#### Η

Hachiuma Steamship Hadley Shipping Group Hafnia Pools Halcvon Recuitment Hamanaka Chain Manufacturing Hapag-Lloyd Harren & Partner Hartmann Dry Cargo Germany Hartmann Gas Carriers Germany Hempel НММ Höegh Autoliners Honda Heavy Industries Hong-Kong Maritime Museum Houston International Seafarers' Center Human Rights at Sea Hunterlink EAP

### I

Ignazio Messina & C. IHI Power Systems IMC Shipping Inchcape Shipping Services ING Inmarsat Indian Maritime Foundation INTERCARGO - International Association of Dry Cargo Shipowners InterManager - - International Association of Ship and Crew Managers International Association of Classification Societies (IACS) International Association of Ports and Harbours International Chamber of Shipping International Christian Maritime Association International Federation of Shipmasters' Associations International Harbour Masters' Association International Marine Contractors Association International Marine Purchasing Association (IMPA) International Maritime Association of the Philippines (INTERMAP) International Maritime Employers' Council International Parcel Tankers Association International Seafarers' Welfare and Assistance Network (ISWAN) International Seaways International Transport Workers' Federation International Union of Marine Insurance (IUMI) Internavis Internship Navigation Interorient Shipmanagement **INTERTANKO** Ionic IQrew Management (IQM) **IRIS Security** Irish Institute of Master Mariners IS Container ISGAM ITF Seafarers' Trust

## J

J&J Denholm Japan Marine United Corporation Japan Radio

#### JCRS

Jebsen PTC Jebsen PTC Maritime John T. Essberger Joint Ship Manning Group (JMG)

#### K

K Line Ship Management (Singapore) Kaptanoglu Shipping Kawasaki Heavy Industries Kawasaki Kisenn Kaisa ("K" LINE) Kristian Gerhard Jebsen Skipsrederi Kyklades Maritime Kyoei Tanker

### L

LADOL Free Zone Landbridge Ship Management (HK) Lauritzen Bulkers Lauritzen Kosan Lemissoler Leonhardt & Blumberg Shipmanagement Liberian Registry Lighthouse Shipmanagement Phils LLC Novikontas Kaliningrad Lloyds' Register Load Line Marine Logbridge (UK Southhampton) Lomar Shipping Louis Dreyfus Armateurs Louis Dreyfus Company Lubeca Marine Management

#### Μ

M.T. Maritime Management (USA) Mærsk Drilling Maersk Supply Service Mærsk Tankers Maestro Shipmanagement Magsaysay MOL Ship Management

Magsaysay People Resources Corporation (MPRC) / Magsaysay Maritime Corporation (MMC) Manabe Zoki MarCoPay Marfin Management Monaco, Managers for Topic Fleet Marine & Offshore Div., Bureau Veritas Japan **Marine Benefits** Marine Services Group Marine Underwriting Services Maritime Association of Shipowners, Shipmanagers & Agents **Marlow Navigation** Marshal Ship Management Mastermind Shipmanagement Matrix Ship Management McNeal Law Firm HURTWORKINGOFFSHORE.com Merchant Navy Welfare Board Metrostar Management MF Shipping Group MH Bland Group Michele Bottiglieri Armatore **MINSHIP Shipmanagement** MISC Group comprising MISC Bhd, AET and Eaglestar Marine Holdings (L) Mitsubishi Ore Transport Mitsubishi Shipbuilding Mitsui E&S Shipbuilding Company Mitsui O.S.K. Lines MK Centennial Maritime (Netherlands) MK Centennial Maritime (Singapore) **MM Marine** MOL LNG Transport MOL LNG Transport (Europe) MOL LNG Transport (Asia) MOL Ship Management

MOL Ship Management (S) MOL Tankship Management MPC Container Ships MSC Mediterranean Shipping Company MSea Management MTM Ship Management

## Ν

Naftomar Shipping and Trading Nagasaki Sempaku Sobi Nakakita Seisakusho Namura Shipbuilding Navigator Gas Neda Maritime Agency Netvision Nippon Kaiji Kyokai (ClassNK) Nippon Pusnes Nissen Kaiun Nitta Kisen Kaisha Norden Nordic Bulk Carriers Nordic Hamburg Shipmanagement Nordic P&I Group Norse Shipholding Norstar Ship Management North American Maritime Ministry Association Northern Marine Group Norwegian Shipowners' Association **Nova Marine Carriers NRP** Finans NRP Maritime Asset Management **NSB** Group NYK Bulk & Projects Carriers NYK Bulkship (Asia) NYK Bulkship (ATLANTIC) NYK Bulkship (Korea) **NYK Cruises** NYK Energy Transport (Atlantic) NYK Energy Transport (USA)

NYK FIL Maritime E-Training NYK Line NYK LNG Shipmanagement (UK) NYK LNG Shipmanagement NYK Shipmanagement NYK-FIL Ship Management NYK-TDG Maritime Academy

## 0

Odfjell SE Oman Shipping Company Ocean Networks Express ORION Reederei Oshima Shipbuilding OSM Maritime

## Ρ

P&O Maritime Logistics Pacific Basin Shipping **Pacific Carriers Limited** Pacific International Lines Pangaea Logistics Solutions Petredec PetroStrat Philippine Association of Manning Agencies and Ship Managers (PAMAS) **Philippine Transmarine Carriers** Philippine-Japan Manning Consultative Council (PJMCC) Phoenix Shipping Group **Pleiades Shipping Agents** Pole Star Port Arthur International Seafarers' Center **POSH Fleet Services** POSH Saudi Precious Shipping PCL **PREVENTION** at Sea probunkers Promar **PROPEL** Social

**PSA** International

#### Q

Qatar Gas Transport (Nakilat) Queensway Navigation Queensway Services

#### R

Rederiet Stenersen Reederei Hamburger Lloyd "Reederei Nord Shipmanagement on behalf of REEDEREI NORD Group" Ridgebury Tankers RightShip Rio Tinto Rocktree Logistics Roll Group

## S

S5 Agency World Safe Bulkers Safebridge Saga Shipholding (Norway) Saga Welco Samudera Indonesia Santoku Senpaku Scalabrini Center for People on the Move Scorpio Sea World Management & Trading Seacor Marine Seamar Management Seamen's Church Institute Seanergy Seaspan Ship Management SeaTankers Services (UK) Senator Crewing (Manila) SFL Corporation Shell Shipping & Maritime Shin Kurushima Dockyard Shinko

Shinkoh Shipping Australia Shunzan Kaiun Singhai Marine Services (Shanghai) Sirius Ship Management Sitara Shipping Skuld **SMT Shipping Poland** Solstad Offshore **Sonangol Marine Services** Songa Container Songa Shipmanagement South Trade Shipmanagement South32 Southfield Agencies Star Bulk Carriers Corp. Stealth Maritime Stella Maris Stella Maris - Catholic Diocese of Beaumont, Texas USA Stella Maris - Manila Stella Maris Scalabrinian Network Stena Bulk Stena Shipping and Ferries Stolt Tankers Sunrui Marine Environment Engineering Sustainable Shipping Initiative Swire Pacific Offshore Swire Shipping Swiss Ocean Yacht Management Swiss Re Corporate Solutions Synergy Marine Group

## T

Tagashira Kaiun Taiheiyo Kisen Kaisa Taihua Ship Management TAIKO KIKAI INDUSTRIES Tamar Ship Management Ta-Na Crew Manning Agency

Tankerska plovidba Tata NYK Shipping Taylor Maritime (HK) **TCC Group** Team Tankers International **Technomar Shipping** Teekay Group The China Navigation Company The CSL Group The Dow Chemical Company The Mission to Seafarers The Nautical Institute The Nautical Institute - US Gulf Branch The Naval Connection The Shipping Corporation of India The Shipping Professional Network London The Standard Club **Thomas Miller Holdings** Tidewater **Thome Group** Tohmei Shipping Tokyo Keiki Inc. Marine Systems Company **Tomini Shipping** Torm Tortoise Engineering **Torvald Klaveness** Trafigura Transocean Shipmanagement (Phils) Tsakos Shipping and Trading Tsuneishi shipbuilding Tufton Turkish Ocean-going Masters' Association Turkish Shipowners' Association

#### U

U Ming Marine Transport

UK Chamber of Shipping UK Club Ultranav Uni- Tankers Unibaltic Shipping Unicrew Management Unifeeder Unilever United European Car Carriers United Offshore Support Ushio Reinetsu Utkilen

## V

V. Group Vale Van Ameyde McAuslands Vanmar Shipping Viridian Maritime Vitol Vroon

## W

Wallem Group Wallenius Wilhelmsen Wan Hai Lines WaterFront Maritime Services DMCC Wesmans Western Shipping Wilhelmsen Ahrenkiel Ship Management Wilhelmsen Ship Management Windward World Economic Forum World Fuel Services Corporation

### X

X-Press Feeders Xiamen Hailong Manning Service XT Management

## Y

YANMAR POWER TECHNOLOGY YDK Technologies Yokogawa Electric Corporation

# Z

Zeaborn Ship Management ZIM Integrated Shipping Services Z-Mariner Zodiac Maritime